## March 12, 2025

It is an honor and privilege to write this letter of recommendation for Dr. Sharon Ross, a distinguished educator, mentor, and scholar whom I have had the privilege of knowing for approximately five years. Dr. Ross has been an instrumental figure in my professional growth and academic success, particularly during my journey through my superintendent certification program and doctoral studies.

Dr. Ross's commitment to excellence in education is evident in her dedication to her students. She provided invaluable guidance through her seminars, and her ability to bring in current sitting superintendents into our program to share their lived experiences. These real-world insights, coupled with Dr. Ross's expertise, made the learning process engaging and relevant, ensuring my success in passing the superintendent certification exam with ease on the first attempt. Her ability to connect theory with practice is unmatched, and her investment in her students' success is truly commendable.

Beyond the classroom, Dr. Ross played a critical role in my research and dissertation process. Her ability to guide me through research-based scenarios, scholarly articles, and lived experiences was instrumental in shaping my work. As a member of my dissertation committee, her mentorship and support were invaluable, ultimately culminating in a successful dissertation defense. When my dissertation chair was unable to attend my graduation due to medical reasons, Dr. Ross graciously stepped in to hood me—a moment that underscored the depth of her commitment to her students.

Dr. Ross is not only a wealth of knowledge but also a leader in best practices within the field of education and beyond. Her encouragement and guidance led me to present at conferences, allowing me to share my dissertation research and contribute to leadership and education discussions. Her unwavering support has had a profound impact on my professional trajectory, and I know that she provides the same level of dedication to all her doctoral students.

Dr. Ross is a class act who is knowledgeable, dedicated, and deeply committed to advancing the field of education. It is with the highest level of confidence that I recommend her for a tenured professor position at your esteemed institution. She would be an invaluable asset to your faculty, bringing her expertise, passion, and mentorship to both students and colleagues alike.

Please feel free to contact me should you require any further information regarding Dr. Ross's outstanding contributions and qualifications.

Sincerely

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Principal

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